



# JOSE R. REYES MEMORIAL MEDICAL CENTER

SAN LAZARO COMPOUND, RIZAL AVENUE, STA. CRUZ, 1003 MANILA, PHILIPPINES

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HEALTH CARE PROVIDER

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## STATEMENT OF MANAGEMENT RESPONSIBILITY FOR FINANCIAL STATEMENTS

*The management of **JOSE R. REYES MEMORIAL MEDICAL CENTER** is responsible for all information and representations contained in the accompanying Statement of Financial Position as December 31, 2021 and the related Statement of Financial Performance, Statement of Cash Flows, Statement of Comparison of Budget and Actual Amounts, Statement of Changes in Net Assets/ Equity and the Notes to Financial Statements for the year then ended. The financial statements have been prepared in conformity with the Philippine Public Sector Accounting Standard and generally accepted state accounting principles, and reflect amounts that are based on the best estimates and informed judgment of management with an appropriate consideration to materiality.*

*In this regard, management maintains a system of accounting and reporting which provides for the necessary internal controls to ensure that transactions are properly authorized and recorded, assets are safeguarded against unauthorized use or disposition and liabilities are recognized.*

*JAYSON G. DELA CRUZ, CPA, MPA*  
*Financial & Management Officer II<sup>h</sup>*

*EMMANUEL F. MONTAÑA JR., M.D., MHA*  
*Medical Center Chief II*

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**Jose R. Reyes Memorial Medical Center**  
**Condensed Statement of Financial Position**  
**As of December 31, 2021**

	NOTES	2021	2020
<b>Assets</b>			
<b>Current Assets</b>			
<b>Cash and Cash Equivalents.</b>	5	<b>750,701,979.18</b>	<b>654,433,259.51</b>
Cash on Hand	5	836,791.14	3,145,539.19
Cash in Bank - Local Currency, Current Account	5	578,797,829.38	476,531,394.85
Cash - Treasury/Agency Deposit, Trust	5	171,067,358.66	174,756,325.47
<b>Receivables</b>		<b>187,570,245.05</b>	<b>223,385,889.72</b>
Accounts and Receivables	6.1	110,178,163.40	54,334,082.19
Other - Agency Receivables	6.2	3,753,144.94	6,262,380.04
Other - Agency Receivables	6.3	71,654,355.82	160,669,507.81
Other Receivables	6.4	1,984,580.89	2,119,919.68
<b>Inventories</b>		<b>158,078,284.02</b>	<b>92,155,854.50</b>
Inventory Held for Sale	7	2,752,968.58	13,214,390.96
Inventory Held for Manufacturing	7	167,976.36	212,591.35
Inventory Held for Consumption	7	143,926,658.67	68,192,476.28
Semi-Expendable Machinery and Equipment	7	10,891,997.41	10,292,397.91
Semi-Expendable Furniture, Fixtures and Books	7	338,683.00	243,998.00
<b>Other Assets</b>		<b>18,727,571.57</b>	<b>27,499,038.56</b>
Advances	9	248,240.00	1,293,181.90
Prepayments	9	16,653,727.57	24,380,252.66
Deposits	9	1,825,604.00	1,825,604.00
<b>Total Current Assets</b>		<b>1,115,078,079.82</b>	<b>997,474,042.29</b>
<b>Non-Current Assets</b>			
Property, Plant and Equipment			
Buildings and Other Structures	8	553,100,510.06	511,761,079.79
Machinery and Equipment	8	1,315,111,497.30	1,056,907,197.98
Transportation Equipment	8	17,044,975.05	15,293,041.39
Furniture, Fixtures and Books	8	4,571,902.27	4,723,073.73
Construction in Progress	8	95,759,537.23	57,873,858.59
Other Property, Plant and Equipment	8	8,907,355.09	6,932,824.96
<b>Total Non Current Assets</b>		<b>1,994,495,777.00</b>	<b>1,653,491,076.44</b>
<b>TOTAL ASSETS</b>		<b>3,109,573,856.82</b>	<b>2,650,965,118.73</b>

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**LIABILITIES AND NET ASSETS/EQUITY**

<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
<b>Financial Liabilities</b>			
Payables	10	53,274,209.60	44,033,393.84
Tax Refunds Payable	11	1,499,172.50	1,499,172.50
Inter - Agency Payables	12	21,667,765.84	31,042,184.99
Other - Agency Payables	13	36,346,964.08	29,833,315.79
Trust Liabilities	14	80,488,346.53	76,550,496.31
Other Payables	15	153,514,380.33	84,525,355.50
<b>Total Current Liabilities</b>		<b>346,790,838.88</b>	<b>267,483,918.93</b>
<b>TOTAL LIABILITIES</b>		<b>346,790,838.88</b>	<b>267,483,918.93</b>
<b>NET ASSETS/EQUITY</b>			
Equity		<b>2,762,783,017.94</b>	<b>2,383,481,199.80</b>
<b>TOTAL NET ASSETS/EQUITY</b>		<b>2,762,783,017.94</b>	<b>2,383,481,199.80</b>
<b>TOTAL LIABILITIES AND NET ASSETS/EQUITY</b>		<b>3,109,573,856.82</b>	<b>2,650,965,118.73</b>

*(See Accompanying Notes to Financial Statements)*

**Jose R. Reyes Memorial Medical Center**  
**Condensed Statement of Financial Performance**  
**As of December 31, 2021**

	NOTES	2021	2020
Service and Business Income	17	390,063,717.48	348,536,164.52
Grants and Donations	18	56,713,861.29	5,899,512.39
	19	801,888.00	-
Other Non-Operating Income	17	3,261,055.79	3,786,753.30
		<u>450,840,522.56</u>	<u>358,222,430.21</u>
Current Operating Expenses			
Personnel Services	20	1,423,961,097.04	1,329,489,311.73
Maintenance and Other Operating Expenses	21	583,508,699.89	567,496,573.95
Direct Costs	22	36,014,934.46	67,075,073.86
Non-Cash Expenses	23	262,953,232.64	221,887,834.95
		<u>2,306,437,964.03</u>	<u>2,185,948,794.49</u>
(Deficit) from Current Operations		(1,855,597,441.47)	(1,827,726,364.28)
Net Financial Assistance/ Subsidy	24	<u>2,235,442,985.45</u>	<u>1,899,130,833.95</u>
(Deficit) for the period		<u>379,845,543.98</u>	<u>71,404,469.67</u>

*(See Accompanying Notes to Financial Statements)*

**Jose R. Reyes Memorial Medical Center  
Statement of Changes in Net Assets/Equity  
Comparative for the Year 2021 and 2020**

	2021	2020 - Restated
Balance at December, preceding year	2,383,481,199.80	2,651,008,013.20
Changes in accounting policy		
Period Adjustments/Unrecorded Income and Expenses		
Other Adjustments		(338,931,283.07)
Ending balance	<u>2,383,481,199.80</u>	<u>2,312,076,730.13</u>
Changes in net assets/equity for current year		
Plus for the period	379,845,543.98	71,404,469.67
Adjustment of net revenue recognized directly in net assets/equity	(543,725.84)	
Net recognized revenue and expense for the period	<u>379,301,818.14</u>	<u>71,404,469.67</u>
Balance at December, current year	<u><u>2,762,783,017.94</u></u>	<u><u>2,383,481,199.80</u></u>

*(See Accompanying Notes to Financial Statements)*

**Jose R. Reyes Memorial Medical Center**  
**Statement of Cash flows - All Funds**  
**Comparative for the Year Ended 2021 and 2020**

<b>SE FLOWS FROM OPERATING ACTIVITIES</b>	<u>2021</u>	<u>2020</u>
Provided by (Used in) Operating Activities	168,469,969.92	(196,315,241.14)
<b>Cash Inflows</b>	<u>2,839,173,640.57</u>	<u>2,486,989,658.30</u>
Receipt of Notice of Cash Allocation (NCA)	2,217,946,509.52	1,801,352,414.56
Other Receipts	621,226,312.39	685,611,895.32
Adjustments	818.66	25,348.42
<b>Cash Outflows</b>	<u>(2,670,703,670.65)</u>	<u>(2,683,304,899.44)</u>
Remittance to National Treasury	(543,725.84)	
Payment of Expenses	(1,371,992,841.60)	(1,849,114,753.10)
Purchase of Inventories	(465,456,901.38)	(294,089,993.52)
Grant of Cash Advances	(5,513,526.18)	(11,466,219.01)
Prepayments	-	(23,098,911.76)
Payment of Accounts Payables	(4,387,909.18)	(19,572,019.63)
Remittance of Personnel Benefit Contributions and Mandatory Deductions	(285,030,261.85)	(176,597,262.42)
Other Disbursements	(537,778,504.62)	(307,836,842.97)
Adjustments	-	(1,528,897.03)
<b>SE FLOWS FROM INVESTING ACTIVITIES</b>		
Provided by (Used in) Investing Activities	<u>(72,201,250.25)</u>	<u>(224,672,273.13)</u>
<b>Cash Outflows</b>	<u>(72,201,250.25)</u>	<u>(224,672,273.13)</u>
Purchase / Construction of PPE	<u>(72,201,250.25)</u>	<u>(224,672,273.13)</u>
Cash provided by Operating, Investing and Financing Activities	<u>96,268,719.67</u>	<u>(420,987,514.27)</u>
Cash Balance, Beginning Jan 1	<u>654,433,259.51</u>	<u>1,075,420,773.78</u>
Balance, Ending Dec 31	<u>750,701,979.18</u>	<u>654,433,259.51</u>

*(See Accompanying Notes to Financial Statements)*

Jose R. Reyes Memorial Medical Center  
**STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS**  
 (All Funds)  
 For the Year Ended December 31, 2021

PARTICULARS	NOTES	Budgeted Amount		Actual Amounts on Comparable Basis	Difference (Final Budget and Actual)
		Original	Final		
<b>RECEIPTS</b>					
Government Subsidy	24	1,331,245,000.00	2,335,608,850.29	2,237,660,358.10	97,948,492.19
Service and Business Income	17	385,000,000.00	613,023,861.81	601,413,432.47	11,610,429.34
Shares, Grants and Donations	18	-	213,324,348.58	99,850.00	213,224,498.58
Others	17	-			
<b>Total Receipts</b>		<b>1,716,245,000.00</b>	<b>3,161,957,060.68</b>	<b>2,839,173,640.57</b>	<b>322,783,420.11</b>
<b>PAYMENTS</b>					
Personnel Services	20	1,181,227,000.00	1,434,533,323.31	1,429,447,515.71	5,085,807.60
Maintenance and Other Operating Expenses	21	443,768,000.00	1,050,443,277.16	1,133,610,133.56	(83,166,856.40)
Capital Outlay		62,500,000.00	264,945,676.70	179,847,271.63	85,098,405.07
<b>Total Payments</b>		<b>1,687,495,000.00</b>	<b>2,749,922,277.17</b>	<b>2,742,904,920.90</b>	<b>7,017,356.27</b>
<b>NET</b>		<b>28,750,000.00</b>	<b>412,034,783.51</b>	<b>96,268,719.67</b>	<b>315,766,063.84</b>

(See Accompanying Notes to Financial Statements)



**Jose R. Reyes Memorial Medical Center  
Notes to Financial Statements  
For the year ended December 31, 2021**

### **General Information/Medical Center Profile**

The financial statements of Jose R. Reyes Memorial Medical Center (JRRMMC) were authorized for issue on February 14, 2022 as shown in the Statement of Management Responsibility for Financial Statements signed by Director Emmanuel F. Montaña, Jr., M.D., FPCS, MHA the Medical Center Chief Executive Officer.

The Jose R. Reyes Memorial Medical Center (JRRMMC) was first established in February, 1945 as an emergency hospital with a 100-bed capacity by the Philippine Civilian Affairs Unit No. 5 (PCAU-5) to cater to civilian war casualties. It grew up to a training hospital in 1947 and was named North General Hospital. In 1957, it transferred from a borrowed school building in España Street but at present, it was located at San Lazaro Compound, Rizal Avenue, Sta. Cruz, Manila with bed capacity increased to 450. It was eventually renamed to Jose R. Reyes Memorial Hospital on June 29, 1965, by virtue of R.A. No. 4264 in honor of Dr. Jose R. Reyes who was its administrator from March 16, 1948 to January 24, 1964. Furthermore, in line with DOH Hospital Development Program, it was renamed to Jose R. Reyes Memorial Medical Center in December 3, 1982 under E. O. No. 853.

With the reorganization of the DOH under E. O. 119 dated January 30, 1987 and lately the streamlining and re-engineering under E. O. No. 102 dated May 24, 1999, the two DOH staff bureaus - the Dermatology and Research Training Center and National Cancer Control Center and two service facilities - the MEDI/ Infirmery (Physical Exam Section) and the Dental Health Service, respectively, were integrated to the JRRMMC. In addition, on July 2007, six employees from Malacañang clinic were transferred to this medical center.

JRRMMC was an acute, short-term illness, tertiary level, teaching-training general hospital catering to non-contagious/non-communicable diseases. It was mandated to: 1) provide out-patient consultation and treatment for primary care and patient requiring secondary and tertiary health care; 2) provide emergency and in-patient care and treatment to the sick and injured, including specialized care, treatment and rehabilitation; 3) provide specialized training course for medical, nursing and allied personnel in the graduate and undergraduate levels to attain a high level of professional efficiency; 4) undertake study and researches to meet the people's changing and expanding need for better, safer and more effective care treatment; and 5) serve as an active medical center in the community for the prevention of diseases and in the promotion of general health consciousness of the people.

## **Statement of Compliance and Basis of Preparation of Financial Statements**

The Financial statements have been prepared in accordance and compliance with the framework set by Philippine Public Sector Accounting Standards (PPSAS). Information and data were gathered based on the agency's accounting processes, resulting from daily financial transactions and events that were prepared in accordance with generally accepted accounting principles and standards. Furthermore, Jose R. Reyes Memorial Medical Center adopted and implemented the Enhanced Electronic New Government Accounting System on September 2012 which generated the financial statements.

## **Summary of Significant Accounting Policies**

### **3.1 Basis of Accounting**

The Medical Center uses accrual basis of accounting in accordance with the Philippine Public Sector Accounting Standards (PPSAS). All expenses are recognized when incurred and reported in the financial statements in the period to which they relate. In addition, income is recognized on accrual basis except for transactions where accrual basis is impractical or when other methods are required by law.

### **3.2 Cash and cash equivalents**

Cash comprises cash on hand and cash in bank. For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist only of cash, net of outstanding bank overdrafts.

### **3.3 Financial Instruments**

#### **a. Financial assets**

##### ***Initial Recognition and measurement***

Financial assets within the scope of PPSAS 29 – Financial Instruments: Recognition and Measurement are classified as financial assets at fair value through surplus or deficit, held to maturity investments, loans and receivables or available-for-sale financial assets, as appropriate. The Medical Center determines the classification of its financial assets at initial recognition.

The Medical Center's financial assets include: Cash; Receivable from Patients/PHIC/Affiliates and other Receivables. These financial assets are measured at its fair value on the transaction date at initial recognition.

### ***Subsequent measurement***

After initial measurement, such financial assets are subsequently measured at undiscounted cash or consideration to be received, less impairment (if any)

### ***Derecognition***

The Medical Center derecognizes a financial asset or, where applicable, a part of a financial asset or part of a Jose R. Reyes Memorial Medical Center of similar financial assets when:

- The rights to receive cash flows from the asset have expired or is waived;
- The Medical Center has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party; and either (a) the Medical Center has transferred substantially all the risks and rewards of the asset; or (b) the Medical Center has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

### ***Impairment of financial assets***

The Medical Center assesses at each reporting date whether there is objective evidence that a financial asset or group of financial asset is impaired. A financial asset or group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Evidence of impairment may include the following indicators:

- The debtors or a group of debtors are experiencing significant financial difficulty;
- Default or delinquency in payments;
- The probability that debtors will enter bankruptcy or other financial reorganization; or
- Observable data indicates a measurable decrease in estimated future cash flows.

## **b. Financial liabilities**

### ***Initial recognition and measurement***

Financial liabilities within the scope of PPSAS 29 are classified as financial liabilities at fair value through surplus or deficit or loans and borrowing, as appropriate. The entity determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, plus directly attributable transaction costs.

The Medical Center's financial liabilities include Accounts Payable, Due to Officers and Employees, Due to BIR, Due to GSIS, Due to Pag-IBIG, Due to PhilHealth, Due to GOCCs, Due to Central Office, Due to Bureaus, Due to Other Funds, Trust Liabilities, Guaranty/Security Deposits Payable & Other Payables.

### ***Subsequent measurement***

After initial recognition, all financial liabilities are measured depending on their classification.

### ***Financial liabilities at fair value through surplus or deficit***

Financial liabilities at fair value through surplus or deficit include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through surplus or deficit.

### ***Loans and borrowing***

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the effective interest method. Gains and losses are recognized in surplus or deficit when the liabilities are derecognized as well as through the effective interest method amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

### ***Derecognition***

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

## **34 Inventories**

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition.

Costs incurred in bringing each product to its present location and condition is accounted for, as follows:

- Raw materials: purchase cost using the weighted average cost method
- Finished goods and work in progress: cost of direct materials and labor and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution.

Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of The Medical Center.

## 1.5 Property, Plant and Equipment

### *Recognition*

An item is recognized as property, plant, and equipment (PPE) if it meets the characteristics and recognition criteria as a PPE. The characteristics of PPE are as follows:

- Tangible items;
- Are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes; and
- Are expected to be used during more than one reporting period.

An item of PPE is recognized as an asset if:

- It is probable that future economic benefits or service potential associated with the item will flow to the entity; and
- The cost or fair value of the item can be measured reliably.

### *Measurement at Recognition*

An item recognized as property, plant, and equipment is measured at cost.

A PPE acquired through non-exchange transaction is measured at its fair value as at the date of acquisition.

The cost of the PPE is the cash price equivalent or, for PPE acquired through non-exchange transaction its cost is its fair value as at recognition date.

Cost includes the following:

- its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates;
- Expenditure that is directly attributable to the acquisition of the items; and
- initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which an entity incurs either when the item is acquired, or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

### ***Measurement After Recognition***

After recognition, all property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

When significant parts of property, plant and equipment are required to be replaced at intervals, the Jose R. Reyes Memorial Medical Center recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major repair/replacement is done, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied.

All other repair and maintenance costs are recognized as expense in surplus or deficit as incurred.

### ***Depreciation***

Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation charge for each period is recognized as expense unless it is included in the cost of another asset.

### ***Initial Recognition of Depreciation***

Depreciation of an asset begins when it is available for use such as when it is in the location and condition necessary for it to be capable of operating in the manner intended by management.

For simplicity and to avoid proportionate computation, the depreciation is for one month if the PPE is available for use on or before the 15th of the month. However, if the PPE is available for use after the 15th of the month, depreciation is for the succeeding month.

### ***Depreciation Method***

The straight line method of depreciation is adopted unless another method is more appropriate for medical center's operation.

### ***Estimated Useful Life***

The Jose R. Reyes Memorial Medical Center uses the Schedule on the Estimated Useful Life of PPE by classification prepared by COA.

The Medical Center uses a residual value equivalent to five percent (5%) of the cost of the PPE based on ENGAS computation.

### ***Impairment***

An asset's carrying amount is written down to its recoverable amount, or recoverable service amount, if the asset's carrying amount is greater than its estimated recoverable service amount.

### ***Derecognition***

The Jose R. Reyes Memorial Medical Center derecognizes items of property, plant and equipment and/or any significant part of an asset upon disposal or when no future economic benefits or service potential is expected from its continuing use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the surplus or deficit when the asset is derecognized.

## **Revenue from non-exchange transactions**

### ***Recognition and Measurement of Assets from Non-Exchange Transactions***

An inflow of resources from a non-exchange transaction, other than services in kind, that meets the definition of an asset were recognized as an asset if the following criteria were met:

- It is probable that the future economic benefits or service potential associated with the asset will flow to the entity; and
- The fair value of the asset can be measured reliably. An asset acquired through a non-exchange transaction is initially measured at its fair value as at the date of acquisition.

### ***Recognition Revenue from Non-Exchange Transactions***

An inflow of resources from a non-exchange transaction recognized as an asset is recognized as revenue, except to the extent that a liability is also recognized in respect of the same inflow.

As Jose R. Reyes Memorial Medical Center satisfies a present obligation recognized as a liability in respect of an inflow of resources from a non-exchange transaction recognized as an asset, it reduces the carrying amount of the liability recognized and recognizes an amount of revenue equal to that reduction.

### ***Measurement of Revenue from Non-Exchange Transactions***

Revenue from non-exchange transactions is measured at the amount of the increase in net assets recognized by the entity, unless a corresponding liability is recognized.

### ***Measurement of Liabilities on Initial Recognition from Non-Exchange Transactions***

The amount recognized as a liability in a non-exchange transaction is the best estimate of the amount required to settle the present obligation at the reporting date.

### **Revenue from Exchange transactions**

#### ***Measurement of Revenue***

Revenue was measured at the fair value of the consideration received or receivable.

#### ***Rendering of Services***

The Jose R. Reyes Memorial Medical Center recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labor hours incurred to date as a percentage of total estimated labor hours. Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred were recoverable.

#### ***Sale of Goods***

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the [Jose R. Reyes Memorial Medical Center].

#### **Budget information**

The annual budget is prepared on a cash basis and is published in the government website.

A separate Statement of Comparison of Budget and Actual Amounts (SCBAA) was prepared since the budget and the financial statements were not prepared on comparable basis. The SCBAA was presented showing the original and final budget and the actual amounts on comparable basis to the budget. Explanatory comments are provided in the notes to the annual financial statements.

The annual budget figures included in the financial statements were for the controlling entity Jose R. Reyes Memorial Medical Center. These budget figures were those approved by the governing body both at the beginning and during the year following a period of consultation with the public.

### Employee benefits

The employees of Jose R. Reyes Memorial Medical Center are member of the Government Service Insurance System (GSIS), which provides life and retirement insurance coverage.

The Jose R. Reyes Memorial Medical Center recognizes the undiscounted amount of short term employee benefits, like salaries, wages, bonuses, allowance, etc., as expense unless capitalized, and as a liability after deducting the amount paid.

The Jose R. Reyes Memorial Medical Center recognizes expenses for, accumulating compensated absences when these were paid (commuted or paid as terminal leave benefits). Unused entitlements that have accumulated at the reporting date were not recognized as expense. Non-accumulating compensated absences, like special leave privileges, were not recognized.

### Changes in Accounting Policies

Jose R. Reyes Memorial Medical Center adopted the following new accounting policies:

Jose R. Reyes Memorial Medical Center upgraded the eNGAS version 1.2 to eNGAS version 2.1. The upgraded system is Government Accounting Management (GAM) compliant. This accounting change had no significant impact on Jose R. Reyes Memorial Medical Center's financial statements.

### Cash and Cash Equivalents

Accounts	As of December 31, 2021	As of December 31, 2020
Cash on Hand	836,791.14	3,145,539.19
Cash in Banks - Local Currency	578,797,829.38	476,531,394.85
Cash - Treasury/Agency Deposit, Trust	171,067,358.66	174,756,325.47
<b>Total Cash and Cash Equivalents</b>	<b>750,701,979.18</b>	<b>654,433,259.51</b>

Cash on Hand consists of the following accounts:

- Cash Collecting Officers pertains to the undeposited collections amounting to ₱ 34,934.09 as of December 31, 2021
- Petty Cash Fund amounting to ₱ 801,857.05

Cash in Bank - Local Currency, Current Account of ₱ 578,797,829.38 consists of the following accounts:

- Revolving Fund from sale of medicines and medical supplies in the DOH Botika amounting to ₱ 85,669,477.54;
- Hospital fees, medical/dental/laboratory fees, rent income from use of hospital equipment/facilities, proceeds from sale of hospital products, devices, donations, other miscellaneous income and also professional fees collected from paying patients amounting to ₱ 473,015,803.52;
- Collections remitted to Bureau of Treasury and other funds held in trust amounting to ₱ 8,915,134.74; and
- Payroll fund amounting to ₱ 11,197,413.58
- Cash - Treasury/ Agency Deposit, Trust amounting to ₱ 171,067,358.66 refers to the amount of trust receipts remitted to the BTr.

Receivables

4.2 Loans and Receivables Accounts

Accounts	2021	2020
Accounts Receivable	145,353,393.34	89,509,312.13
Allowance for Impairment - Accounts Receivable	-35,175,229.94	-35,175,229.94
<b>Net Value - Accounts Receivable</b>	<b>110,178,163.40</b>	<b>54,334,082.19</b>

Accounts Receivable account is the amount due from patients/PHIC/affiliates arising from normal course of the Medical Center's operations. Credit this account for collections/adjustments of the Receivable.

**6.2 Inter-Agency Receivables**

Accounts	2021	2020
Due from National Government Agencies	1,875,296.70	3,374,958.21
Due from Government-Owned and/or Controlled Corporations	1,877,848.24	2,887,421.83
<b>TOTALS</b>	<b>3,753,144.94</b>	<b>6,262,380.04</b>

Due from National Government Agency account consist of amounts due from Procurement Service for delivery of office supplies; and for hospital bills rendered as guaranteed by NGAs.

Due from Government Owned and/ or Controlled Corporations account consist of amounts due from GOCCs for delivery of accountable forms and kits related to the medical field; and for hospital bills rendered as guaranteed by GOCCs.

**6.3 Intra-Agency Receivables**

Accounts	2021	2020
Due from Central Office	37,884,246.75	132,945,168.84
Due from Other Funds	33,770,109.07	27,724,338.97
<b>TOTALS</b>	<b>71,654,355.82</b>	<b>160,669,507.81</b>

Due from Central Office account is used for bills rendered charged to Medical Assistance Indigent Patients program of DOH-Central.

Due from Other Funds account is used to recognize transfers to other funds and/or receivables from other funds of the agency.

**6.4 Other Receivables**

Accounts	2021	2020
Receivables -	1,773,332.48	1,773,332.48

Disallowances/Charges		
Due from Officers and Employees	188,381.48	260,404.99
Other Receivables	22,866.93	86,182.21
<b>TOTALS</b>	<b>1,984,580.89</b>	<b>2,119,919.68</b>

Receivables-Disallowances/Charges account refers to disallowed payments of hazard pay to RRMMC employees with SG 20 and above, for the period January 1, 2009 to September 30, 2011.

Due from Officers and Employees account are incurrence of liability to officers and employees for salaries, benefits and other emoluments including authorized expenses advanced by the officers and employees.

Other Receivable account is the amount receivable from former employees for overpayment of various employee benefits.

Inventories - ₱ 158,078,284.02

Accounts	2021	2020
Inventory Held for Sale	2,752,968.58	13,214,390.96
Merchandise Inventory	2,752,968.58	13,214,390.96
Inventory Held for Manufacturing	167,976.36	212,591.35
Finished Goods Inventory	1,397.83	2,671.82
Raw Materials Inventory	166,578.53	209,919.53
Inventory Held for Consumption	155,157,339.08	73,757,255.77
Prepaid Supplies Inventory	2,453,802.03	1,156,964.39
Printable Forms, Plates and Stickers Inventory	1,578,201.80	641,003.20
Prepaid Supplies Inventory	467,348.69	240,764.23
Drugs and Medicines Inventory	42,293,672.50	17,932,421.36
Medical, Dental and Laboratory Supplies Inventory	88,143,355.76	39,972,760.71
Prepaid Supplies and Materials Inventory	8,990,277.89	6,081,679.39
Prepaid Office Equipment	1,427,189.83	1,258,261.83
Prepaid Information and Communications Technology Equipment	51,664.40	26,184.40
Prepaid Communications Equipment		222,700
Prepaid Medical Equipment	6,322,361.43	867,970.26
Prepaid Other Equipment	3,090,781.75	2,945,665.00
Prepaid Furniture and Fixtures	323,483.00	228,798.00
Prepaid Books	15,200.00	15,200.00
<b>TOTAL</b>	<b>158,078,284.02</b>	<b>87,184,238.08</b>

**Materials Inventory** refers to the cost of unprocessed materials that serve as component of finished products and available for use.

**Finished Goods Inventory** accounts are the cost of completed product available for sale or use.

**Merchandise Inventory** is the cost of goods purchased/acquired/produced which are intended for sale.

**Office Supplies Inventory** refers to the cost of office supplies inventory such as bond paper, ink, and other tangible items like staple wire remover, puncher, stapler and other similar items.

**Printable Forms, Plates and Stickers Inventory** account pertains to the costs of forms such as Receipts, Checks, Certificate of Live Birth, Certificate of Death and Fetal Death used for government operations by the JRRMMC.

**Food Supplies Inventory** refers to the cost of food for hospital patients and the like.

**Drugs and Medicines Inventory** account refers to the costs of drugs and medicines inventory purchased or received from grants and donations, which is intended for hospital use.

**Dental and Laboratory Supplies Inventory** account refers to the cost of supplies intended for dental, dental and laboratory use such as syringe, thermometer, drug test kits and the likes.

**Supplies and Materials Inventory** account refers to the cost of purchased/acquired supplies and materials not falling under any of the specific inventory accounts held for consumption.

**Expendable - Property, Plant & Equipment** account refers to items that do not qualify as Property, Plant & Equipment based on the ₱15,000.00 quantitative threshold

**Property Plant and Equipment - ₱2,979,936,096.08**

#### ***Buildings and Other Structures***

**Hospital and Health Centers** refers the cost incurred in the purchase or construction of hospitals and health centers, for use in the delivery of public health services.

#### ***Machinery and Equipment***

**Office Equipment** refers to the cost incurred in the purchase of office equipment for use in government operations.

**Information and Communications Technology Equipment** account covers information technology related equipment such as computers and its accessories.

**Communication Equipment** refers to the cost incurred in the purchase of communication equipment.

**Military, Police and Security Equipment** refers to the cost incurred in the purchase or fair value, if acquired through donation or transfers without cost, of military, police and security equipment acquired for use in government operations, such as: guns, armored vehicles, bomber aircrafts, military tanks, mobile cars, patrol boats, navy ships, closed circuit televisions, security cameras, etc.

**Medical Equipment** refers to the cost incurred in the purchase of hospital equipment, medical, dental and laboratory equipment acquired for the delivery of medical services.

**Technical and Scientific Equipment** refers to the cost incurred in the purchase of technical and scientific equipment for use in government operations, such as survey equipments (telescopes, laser distance meters), weather tracking equipment, cartographic, photographic and topographic equipments, and other specialized equipments, (i.e. musical instruments), and the like.

**Other Machinery and Equipment** refers to the cost incurred in the purchase of other machinery and equipment, not otherwise classified under the specific equipment accounts.

### ***Transportation Equipment***

**Motor Vehicles** account refers to the cost incurred in the purchase of motor vehicles for official use such as service vehicles (cars, ambulance, vans and the like).

### ***Furniture, Fixtures and Books***

**Furniture and Fixtures** refer to the cost of acquisition of furniture and fixtures for use in government operations.

**Books** refer to the cost incurred in the purchase of books or reading materials which serve as reference.

### ***Other Property Plant and Equipment***

**Other Property, Plant and Equipment** refers to the cost of acquisition or fair value, if acquired through donation or transfers without cost, of other property, plant and equipment not falling under any of the specific property, plant and equipment account.

### ***Construction In Progress - Buildings and Other Structures***

**Construction In Progress - Buildings and Other Structures** refers to the accumulated cost of buildings and other structures which are still in the process of construction or development.

## Accumulated Depreciation

Accumulated Depreciation refers to the allocation of cost of Property, Plant and Equipment (PPE) using straight-line method of depreciation.

	Buildings and Other Structures	Machinery and Equipment	Transportation Equipment	Furniture, Fixtures and Books	Construction in Progress	Other Property, Plant and Equipment	Total
Beginning Amount							
Year 1, 2021	511,761,079.79	1,061,878,814.40	15,293,041.39	4,723,073.73	57,873,858.59	6,932,824.96	1,658,462,692.86
Acquisitions		498,838,422.57	3,488,888.00	33,000.00	92,763,796.97	2,683,730.00	597,807,837.54
Disposals	61,145,213.99				(54,878,118.33)		6,267,095.66
Depreciation Expense		11,296,294.01					11,296,294.01
Reversal		(23,650,244.34)					(23,650,244.34)
Transfer to Other Assets							
Transfer from Other Assets	(19,805,783.72)	(233,251,789.34)	(1,736,954.34)	(184,171.46)	-	(709,199.87)	(255,687,898.73)
Transfer to Other Assets							
Transfer from Other Assets	553,100,510.06	1,315,111,497.30	17,044,975.05	4,571,902.27	95,759,537.23	8,907,355.09	1,994,495,777.00
Transfer to Other Assets							
Transfer from Other Assets	660,954,861.08	2,180,798,700.30	26,444,589.92	6,099,930.01	95,759,537.23	9,878,477.54	2,979,936,096.08
Transfer to Other Assets	(107,854,351.02)	(865,687,203.00)	(9,399,614.87)	(1,528,027.74)	-	(971,122.45)	(985,440,319.08)
Transfer to Other Assets							
Transfer from Other Assets	553,100,510.06	1,315,111,497.30	17,044,975.05	4,571,902.27	95,759,537.23	8,907,355.09	1,994,495,777.00

## Financial Liabilities

### III. Payables

Particulars	2021	2020
Accounts Payable	41,176,370.05	24,426,076.47
Due to Officers and Employees	12,097,839.55	19,607,317.37
<b>Total Payables</b>	<b>53,274,209.60</b>	<b>44,033,393.84</b>

**Accounts Payable** refers to the cost of goods or services received on account in Fund Cluster (FC) Regular Agency Funds in the normal course of the Medical Center's operation.

**Due to Officers and Employees** account refers to the cost of liability to officers and employees for salaries, benefits and other emoluments including authorized expenses advanced by the officers and employees.

### IV. Tax Refunds Payable

Particulars	2021	2020
Tax Refunds Payable	1,499,172.50	1,499,172.50

The Refunds Payable account composed of amount of taxes for refund to employees.

### V. Inter-Agency Payables

Particulars	2021	2020
Due to BIR	11,835,758.16	15,565,847.51
Due to GSIS	489,865.11	568,760.45
Due to Pag-IBIG	398,981.22	386,932.77
Due to PhilHealth	215,637.24	30,060.10
Due to NCAs	7,768,851.48	3630000
Due to GOCCs	853,672.63	10,860,584.16
Due to LGUs	105,000.00	
<b>Total Inter-Agency Payables</b>	<b>21,667,765.84</b>	<b>31,042,184.99</b>

Due to BIR account are taxes withheld from officers/employees and other entities.

Due to GSIS refers to amounts deducted from salaries for payment of loans and insurance premiums of JRRMMC regular employees for remittance to GSIS.

Due to PAG-IBIG refers to amount of insurance premiums and other payables deducted from the salaries of employees for remittance to Home Development Mutual Fund.

Due to PHILHEALTH refers to amount of insurance premiums deducted from the salaries of employees, regular and contractual for remittance to PHILHEALTH.

Due to NGAs refers to the receipt of funds for delivery of goods/services as authorized by law, fund transfers from NGAs, other than the BIR, for implementation of specific programs or projects and other inter-agency transactions.

Due to GOCCs refers to the receipt of: a) funds for delivery of goods/services as authorized by law; b) fund transfers from the GOCCs for the implementation of specific programs or projects; c) NG-managed fund; d) escrow accounts; e) collateral deposits for the account of GOCCs/GFIs; and f) other inter-agency transactions

Due to LGUs refers to receipt of funds from LGUs for fund transfers for the implementation of specific programs or projects subject to liquidation.

### **Intra-Agency Payables**

Particulars	2021	2020
Due to Central Office	2,323,094.64	2,323,094.64
Due to Bureaus	44,871.51	42,647.89
Due to Other Funds	33,978,997.93	27,467,573.26
<b>Total Intra-Agency Payables</b>	<b>36,346,964.08</b>	<b>29,833,315.79</b>

Due to Central Office account is used to recognize the receipt of funds not covered by allotment from central office for the implementation of specific program or project and other-inter agency transactions.

Due to Bureaus account is used to recognize quarterly interest income from Cash in Bank - Local Currency, Current Account.

Due to Other Funds account is used to recognize transfers from other funds and/or payables to other funds.

### **Trust Liabilities**

Particulars	2021	2020
Trust Liabilities	28,558,674.56	28,056,089.15
Guaranty/Security Deposits Payable	51,929,671.97	48,494,407.16
<b>Total Trust Liabilities</b>	<b>80,488,346.53</b>	<b>76,550,496.31</b>

**Trust Liabilities** refers to amount held in trust such as receipts from payment of bidding documents, etc. Debit the account for payment/liquidation/adjustment of the fund.

**Guaranty/Security Deposits Payable** refers to liability arising from the receipt of cash or cash equivalents to guaranty (a) that the winning bidder shall enter into contract with the insuring entity; and (b) performance by the contractor of the terms of the contract.

### Other Payables

Particulars	2021	2020
Other Payables	153,514,380.33	84,525,355.50
<b>Total Other Payables</b>	<b>153,514,380.33</b>	<b>84,525,355.50</b>

**Other Payables** refers to other liabilities not falling under any of the specific payable accounts, such as cost of goods or services received on account from other than Fund Cluster (01) Regular Agency Funds in the normal course of the Medical Center's operation. Debit this account for payments/adjustments.

**Deductions from salaries and other benefits from personnel's** due to various association within the Medical Center (Alliance of Health Workers, Employees Association, etc.). Debit this account for payments/adjustments.

**Collection held in trust for a specific purpose** (PHIC Professional Fees, Research Fund, Residency Training Fund, etc.). Debit this account for liquidation of advances/payment of memorandum/adjustments.

### Accumulated Surplus/(Deficit) - ₱ 2,762,783,017.94

This is the cumulative results of normal and continuous operations of the Medical Center including prior period adjustments, effect of changes in accounting policy and other capital adjustments.

### Service and Business Income

Particulars	2021	2020
Service Income	24,009.97	9,062.00
Other Service Income	24,009.97	9,062.00
<b>Business Income</b>	<b>390,039,707.51</b>	<b>348,527,102.52</b>
Referral Fees	889,600.25	153,520.00
Case Revenue	88,386,627.50	91,746,771.68
Hospital Fees	296,091,394.82	250,193,050.43
Room and Penalties - Business Income	4,672,084.94	6,433,760.41
<b>Total Service and Business Income</b>	<b>390,063,717.48</b>	<b>348,536,164.52</b>

Other Non-Operating Income	2021	2020
Miscellaneous Income	3,261,055.79	3,786,753.30

**Other Service Income** refers to service charge for the reissuance of stale checks.

**Affiliation Fees** refers to the fees collected by institutions from students undertaking practice at their professions

**Other Revenue** refers to the income from sale of Drugs and Medicines in the regular course of the Medical Center's operation.

**Hospital Fees** refers to the fees/charges for hospital services rendered to patients including medical, dental and laboratory services.

**Fines and Penalties-Business Income** refers to the fines and penalties charged for delayed or non-compliance with business regulatory requirements.

**Miscellaneous Income** refers to the revenues and other receipts not elsewhere classified under any specific income account such as food court rental fee, etc.

#### Grants, Grants and Donations

Particulars	2021	2020
Donations in Cash	99,850.00	148,140.00
Donations in Kind	56,614,011.29	5,751,372.39
<b>Total Income from Donations in Cash and in Kind</b>	<b>56,713,861.29</b>	<b>5,899,512.39</b>

**Income from Grants and Donations in Cash** refers to all grants and donations in cash received from other levels of government, private sectors or international institutions with or without restrictions or conditions.

**Income from Grants and Donations in Kind** refers to all grants and donations in kind received from other levels of government, private sectors or international institutions with or without restrictions or conditions. This account also includes assets acquired at no or nominal cost.

Particulars	2021	2020
Income from Sale of Unserviceable Property	801,888.00	
	<b>801,888.00</b>	<b>0.00</b>

Sale of Unserviceable Property refers to amount recognized as gains on sale of government unserviceable property

## Personnel Services

### Salaries and Wages

Particulars	2021	2020
Salaries and Wages - Regular	757,495,929.14	729,482,690.33
<b>Total Salaries and Wages</b>	<b>757,495,929.14</b>	<b>729,482,690.33</b>

Salaries and Wages - Regular account is used to record the pay proper for services rendered by BIRDMC regular employees holding plantilla position. The balance consists of monthly salaries from January to December 2021. The account increased due to filling up of vacant positions for the New Staffing Pattern.

### Other Compensation

Particulars	2021	2020
Personnel Economic Relief Allowance (PERA)	41,910,544.97	42,077,285.43
Representation Allowance (RA)	372,000.00	373,870.97
Transportation Allowance (TA)	270,000.00	270,000.00
Clothing/Uniform Allowance	11,676,000.00	11,652,000.00
Subsistence Allowance	29,819,150.00	29,972,587.50
Laundry Allowance	2,935,125.00	2,924,861.75
Hazard Pay	185,486,382.82	191,958,674.33
Longevity Pay	34,739,434.41	31,224,284.07
Overtime and Night Pay	14,252,443.20	6,641,771.81
Year End Bonus	64,163,839.90	60,438,717.85
Cash Gift	8,824,250.00	8,741,500.00
Other Bonuses and Allowances	110,061,094.69	105,301,887.42
Honoraria		7,500.00
<b>Total Other Compensation</b>	<b>504,510,264.99</b>	<b>491,584,941.13</b>

Personnel Economic Relief Allowance (PERA) is granted to government personnel occupying regular, contractual or casual positions; appointive or elective; rendering services on full-time or part time basis; and whose positions are covered by Republic Act No. 6758, as amended. Representation Allowance (RA) is the monthly commutable representation allowance granted to authorized officials and employees in the actual performance of their respective functions.

Transportation Allowance (TA) pertains to the monthly commutable transportation allowance given to authorized officials and employees in the actual performance of their duties.

Clothing/Uniform Allowance refers to a fixed amount granted to authorize government officials/employees for the upkeep/replacement of clothing/uniform paid in cash.

Subsistence Allowance relates to the amount given to authorized JRRMMC employees to cover the cost of accommodations, meals and incidental expenses incurred on official business.

Laundry Allowance refers to the amount granted to authorized government officials/employees to cover the cost of laundry of uniform of employees who are on official business.

Hazard Pay refers to the payment to government officials/employees assigned in areas whose lives are directly exposed to work conditions which may cause injury/sickness/death/harmful change in the human organism.

Longevity Pay pertains to the additional compensation to government officials and employees based on years of service rendered to the government.

Overtime and Night Pay account is used to record the extra compensation paid to government employees who are authorized to work for more than the normal 40 hours in one work week or on days of rest.

Year-end Bonus and Cash Gift is granted annually to government officials and employees as authorized by law.

Cash Gift refers to the amount granted annually in addition to the year-end bonus to government officials and employees as authorized by law.

Other Bonuses and Allowances refer to bonuses and allowances granted to government officials/employees not falling under any of the specific other compensation accounts.

Honoraria is used to recognize the payment given to professionals for services in recognition of their expertise, broad and superior knowledge in specific fields and special projects.

### 3.3 Personnel Benefits Contributions

Particulars	2021	2020
Retirement and Life Insurance Premiums	90,371,102.01	21,243,334.54
PAG-IBIG Contributions	2,166,300.00	1,984,700.00
PHILHEALTH Contributions	10,551,484.66	10,365,187.56
Employees Compensation Insurance Premiums	2,157,400.00	2,155,997.21
<b>Total Personnel Benefits Contributions</b>	<b>105,246,286.67</b>	<b>35,749,219.31</b>

Retirement and Life Insurance Premiums, PHILHEALTH and ECC Contributions refer to the government's share in premium contribution to GSIS, Philippine Health Insurance Corporation

Employees' Compensation Commission (ECC). The balances increased due to increment in the basic pay of employees, increase in rate of contribution, and also, due to filling up of vacant positions.

PHIC-IBIG Contributions refers to government share in premium to Home Development Mutual Fund. The account increased due to filling up of vacant positions for the New Staffing Pattern.

Health Contributions refers to the government's share in premium contributions to the Philippine Health Insurance Corporation.

Employees Compensation Insurance Premiums refers to the government's share in premium contributions to the Employees' Compensation Commission (ECC).

#### 3.4 Other Personnel Benefits

Particulars	2021	2020
Terminal Leave Benefits	38,198,116.24	39,618,460.96
Other Personnel Benefits	18,510,500.00	33,054,000.00
<b>Total Other Personnel Benefits</b>	<b>56,708,616.24</b>	<b>72,672,460.96</b>

Terminal Leave Benefits refer to the payment of the money value of the accumulated leave credits of retired government officials and employees and those separated from government service.

Other Personnel Benefits pertain to the amount granted to JRRMMC employees for their benefits not falling under any of the specific other personnel accounts such as Masteral Degree Benefits and loyalty pay of employees occupying regular plantilla positions.

#### Maintenance and Other Operating Expenses

##### 3.1 Travelling Expenses

Particulars	2021	2020
Travelling Expenses - Local		271,714.87
<b>Total Travelling Expenses</b>	<b>0.00</b>	<b>271,714.87</b>

Travelling Expenses – Local are payments made for the traveling expenses of JRRMMC officials and employees within the country. These include costs of transportation, travel per diems and other related expenses.

##### 3.2 Training and Scholarship Expenses

Particulars	2021	2020
Training Expenses	1,932,359.14	536,620.38

**Total Training and Scholarship Expenses****1,932,359.14****536,620.38**

Training expenses relate to the costs incurred for the participation/attendance of trainings, conventions and seminars/workshops which include training fees, honoraria of lecturers, cost of handouts, supplies, materials, meals, snacks and all other expenses related to training.

**2.3.3 Supplies and Materials Expenses**

Particulars	2021	2020
Office Supplies Expenses	3,669,971.15	6,276,016.86
Accountable Forms Expense	124,781.00	1,491,429.30
Food Supplies Expense	29,602,665.03	21,839,390.29
Drugs and Medicines Expenses	81,560,786.19	90,446,424.79
Medical, Dental and Laboratory Supplies Expenses	159,986,715.05	251,773,925.68
Fuel, Oil and Lubricants Expenses	976,146.86	475,556.84
Military, Police and Traffic Supplies Expense		6090
Semi-Expendable Machinery and Equipment Expense	3,256,702.71	1,945,156.37
Semi-Expendable Furniture, Fixtures and Books Expense	192,894.75	14,036.80
Other Supplies and Materials Expenses	4,579,887.15	10,817,340.57
<b>Total Supplies and Materials Expenses</b>	<b>283,950,549.89</b>	<b>385,085,367.50</b>

Office Supplies Expenses are cost or value of office supplies such as bond paper, ink, and small tangible items like staple wire remover, puncher, stapler and other similar items issued to end-users for the JRRMMC operations.

Accountable Forms Expenses account pertains to the costs of forms such as Official Receipt, Checks, Certificate of Live Birth, Certificate of Death and Fetal Death used for government operations by the JRRMMC.

Food Supplies Expenses pertains to food issued to hospital patients and other activities of hospital committee and departments.

Drugs and Medicines Expenses refer to the costs of drugs and medicines issued to end-users for government operations.

Medical, Dental and Laboratory Supplies Expenses pertain to the costs of medical, dental and laboratory supplies issued to end-users for government operations.

Fuel, Oil and Lubricants Expenses refers to the costs of fuel, oil and lubricants issued for use of government vehicles and other equipment in connection with government operations/projects.

Textbooks and Instructional Materials Expenses pertain to the cost of textbooks and instructional materials.

Supplies and Materials Expenses pertain to the costs of inventories issued to end-users and are classified under the specific inventory expense accounts such as small hardware, stationery, curtains, souvenirs, etc. The account balance pertains to the cost of housekeeping, cleaning and linen supplies and all other supplies that could not be classified to the regular expense account.

### 2.3 Utility Expenses

Particulars	2021	2020
Water Expenses	34,932,654.00	21,669,339.02
Electricity Expenses	48,357,660.65	31,822,775.84
<b>Total Utility Expenses</b>	<b>83,290,314.65</b>	<b>53,492,114.86</b>

Water Expenses is used to recognize the cost of water consumed in government operations/projects.

Electricity Expenses is used to recognize the cost of electricity consumed in government operations/projects.

### 2.4 Communication Expenses

Particulars	2021	2020
Telephone Expenses	3,029,689.40	3,001,711.38
Internet Subscription Expenses	442,072.80	318,990.79
<b>Total Communication Expenses</b>	<b>3,471,762.20</b>	<b>3,320,702.17</b>

Telephone Expenses account is used to record the cost of transmitting messages through telephone lines (landlines) whether prepaid or postpaid and mobile.

Internet Subscription Expenses account is used to record the cost of using internet services in government operations.

### 2.5 Awards/Rewards and Prizes

Particulars	2021	2020
Awards/Rewards Expenses	67,560.00	14,750.18
Prizes	92459	
<b>Total Awards/Rewards Expenses and Prizes</b>	<b>160,019.00</b>	<b>14,750.18</b>

Awards/Rewards Expenses refers to amount incurred for certificates, tokens, etc. in recognition of any civic or professional achievement, excellent performance.

Prizes refer to expenses incurred for certificates, tokens, etc. to be given to winners of

competitive and promotional activities.

### 12.7 Professional Services

Particulars	2021	2020
Legal Services	386,892.00	419,949.00
Consultancy Services	1,077,269.58	401,270.00
Other Professional Services	49,181,008.27	24,094,264.16
<b>Total Professional Services</b>	<b>50,645,169.85</b>	<b>24,915,483.16</b>

Legal Services refers to the cost incurred for the payment of retainer's fee of the office of Director's General.

Consultancy Services refers to the cost of services rendered by consultants contracted to perform particular outputs or services primarily advisory in nature and requiring highly specialized or technical expertise which cannot be provided by the regular staff of the agency.

Other Professional Services pertain to the payment of professional services of contractual personnel, job orders that were hired and honoraria of resource persons during meetings/seminars.

### 12.8 General Services

Particulars	2021	2020
Government/Sanitary Services	6,242,581.00	5,123,082.00
Janitorial Services	47,690,399.58	47,601,131.77
Security Services	24,912,775.69	21,341,014.13
Other General Services	5,534,512.95	6,017,520.08
<b>Total General Services</b>	<b>84,380,269.22</b>	<b>80,082,747.98</b>

Government/Sanitary Services is the cost of services contracted for the upkeep and maintenance of the public places. This includes the cost of garbage and hospital waste collection and disposal.

Janitorial Services cost of janitorial services contracted by the JRRMMC.

Security Services is the cost of security services contracted by the JRRMMC.

Other General Services is the cost of other general services contracted by the agency not otherwise classified under any of the specific general services accounts such as cost of laundry services outsourced by the Medical Center for the laundry of soiled linens used by the patients.

### 21.9 Repairs and Maintenance

50,100.00

Particulars	2021	2020
Repairs and Maintenance - Buildings and Other Structure	302667.48	65,000.00
Repairs and Maintenance - Machinery and Equipment	4,971,592.56	1,092,323.60
Repairs and Maintenance - Transportation Equipment	49,821.05	34,123.27
<b>Total Repairs and Maintenance</b>	<b>5,324,081.09</b>	<b>1,191,446.87</b>

Repairs and Maintenance – Buildings and Other Structures account balance decreased due to decrease of construction materials and supplies cost recognized for the renovation of hospital buildings.

Repairs and Maintenance – Machinery and Equipment account balance increased due to increase repairs and maintenance cost recognized during the year / increased due to repairs and maintenance of equipment.

Repairs and Maintenance – Transportation Equipment account balance increased due to increase repairs and maintenance cost of Motor Vehicle and its parts such as Aircon systems recognized during the year.

### 21.10 Taxes, Insurance Premiums and Other Fees

Particulars	2021	2020
Taxes, Duties and Licenses	334,795.06	358,457.54
Fidelity Bond Premiums	149,231.25	182,697.75
Insurance Expenses	12,836,501.65	1,564,249.79
<b>Total Taxes, Insurance Premiums and Other Fees</b>	<b>13,320,527.96</b>	<b>2,105,405.08</b>

Taxes, Duties and Licenses are the amount of taxes, duties, licenses and other fees due to regulatory agencies

Fidelity Bond Premiums are the amount of premiums paid by the agency for the fidelity bonds of accountable officers.

Insurance Expenses are the premiums paid by the agency for the insurable risks of government properties.

### 21.11 Other Maintenance and Operating Expense

Particulars	2021	2020
Printing and Publication Expenses	1,575.00	
Transportation and Delivery Expenses	145,723.00	41,671.00
Rent/Lease Expenses	11,589,000.00	7,042,000.00

Membership Dues and Contributions to Organizations	248,980.00	50,480.00
Subscription Expenses	3,920.00	
Other Maintenance and Other Operating Expenses	45,044,448.89	9,346,069.90
<b>Total Other Maintenance and Operating Expenses</b>	<b>57,033,646.89</b>	<b>16,480,220.90</b>

Printing and Publication Expenses refer to the costs of printing and binding of manuscripts/documents, forms, manuals, brochures, pamphlets, and the like.

Transportation and Delivery Expenses refer to the costs of transportation for the purchase of supplies used in the normal course of operations of this Medical Center.

Rent, Lease Expenses is used to recognize rental of equipment, vehicles, machineries, and the like essential in the normal course of operations of this Medical Center.

Membership Dues and Contributions to Organizations is used to recognize membership fees, dues/contributions/accreditations to recognized/authorized professional organizations.

Other Maintenance and Operating Expenses pertains to other operating expenses not falling under any of the specific maintenance and other operating expense accounts. The amount includes the cost of maintenance services for the air conditioning units installed at the Medical Center and the cost of Pest Control services rendered by the private suppliers/contractors. Also included are expenses which could not be classified under other regular expense accounts.

#### Direct Costs

Particulars	2021	2020
Cost of Sales	36,014,934.46	67,075,073.86
<b>Total Cost of Sales</b>	<b>36,014,934.46</b>	<b>67,075,073.86</b>

Cost of Sales pertain to the cost of issuance of drugs and medicines, medical, laboratory and materials inventories during the normal course of operations of this Medical Center.

#### Non-Cash Expenses

##### 23.1 Depreciation

Particulars	2021	2020
Depreciation - Buildings and Other Structures	19,805,783.72	17,743,044.74
Depreciation - Machinery and Equipment	233,251,789.34	201,947,335.17
Depreciation - Transportation Equipment	1,736,954.34	1,719,979.28
Depreciation - Furniture, Fixtures and Books	184,171.46	218,466.54
Depreciation - Other Property, Plant and Equipment	709,199.87	259,009.22
<b>Total Depreciation</b>	<b>255,687,898.73</b>	<b>221,887,834.95</b>

Depreciation - Machinery and Equipment account is used to recognize the periodic allocation of cost for the wear and tear of machinery; office equipment; ICT equipment; medical equipment; technical and scientific equipment; and other machinery and equipment in accordance with the prescribed policy on depreciation.

Depreciation - Transportation Equipment account is used to recognize the periodic allocation of cost for the wear and tear of motor vehicles and other transportation equipment in accordance with the prescribed policy on depreciation.

Depreciation - Furniture, Fixtures and Books account is used to recognize the periodic allocation of cost for the wear and tear of furniture and fixtures, and books in accordance with the prescribed policy on depreciation.

Depreciation - Other Property, Plant and Equipment account is used to recognize the periodic allocation of cost for the wear and tear of other property, plant and equipment not falling under any of the specific Property, Plant and Equipment account in accordance with the prescribed policy on depreciation.

### 23.2 Losses

Particulars	2021	2020
Loss on Sale of Unserviceable Property	7,265,333.91	
<b>Losses</b>	<b>7,265,333.91</b>	<b>0.00</b>

### 24. Assistance/ Subsidy from

Particulars	2021	2020
Subsidy from National Government	1,528,476,240.48	1,507,507,006.35
Assistance from Other National Government Agencies	4,995,333.27	4,562,302.40
Assistance from Government-Owned and/or Controlled Corporations	76,209.75	
Subsidy from Other Funds		32,670.02
Subsidy from Central Office	701,793,389.80	387,061,525.20
Subsidy from Regional Office/Staff Bureau	101,812.15	
<b>Total Assistance/ Subsidy from</b>	<b>2,235,442,985.45</b>	<b>1,899,163,503.97</b>

**Assistance/ Subsidy to**

Particulars	2021	2020
Assistance to Other Funds		32,670.02
<b>Assistance/ Subsidy to</b>	<b>0.00</b>	<b>32,670.02</b>

**Other Disclosures**

Report on Physical Count of Inventories was submitted on January 17, 2021. Thus, adjustment in the books of accounts will be reflected on January 1, 2022.

Report on the Receipt and Utilization of DRRM-H Sourced from GAA  
 JOSE R. REYES MEMORIAL MEDICAL CENTER  
 For the Month Ending December 31, 2021

Reference	Particulars	Balance, Beginning (a)	Receipt (b)	UTILIZATIONS		Balance, End (e = a + b - c)	Disbursement (f)	Unpaid Obligation (g = d-f)
				December 1-31 (c)	TOTAL (d)			
SAA 2020-03-0333	to NGA's (Unobligated Training Expenses/Other)	836.26	-	-	831.04	5.22	750.00	81.04
SAA 2021-02-0464			900,000.00	216,358.20	862,841.61	37,158.39	*519,367.37	343,474.24
	<b>TOTAL</b>	<b>836.26</b>	<b>900,000.00</b>	<b>216,358.20</b>	<b>863,672.65</b>	<b>37,163.61</b>	<b>520,117.37</b>	<b>343,555.28</b>

SAA#	ACCOUNT TITLE	QTY		
		RECEIPTS	ISSUANCES	BALANCE
SAA 2021-02-0464 (Current 2021)	Food Supplies Inventory	3,896	3,896	-
	Office Supplies Inventory	62	31	31
	Other Supplies and Materials Inventory	9,100	9,100	-
	Medical, Dental and Laboratory Supplies Inventory	4,014	4,014	-
	Drugs and Medicines Inventory	2,730	2,719	11
	Semi-Expendable Medical Equipm	13	10	3
			<b>19,815</b>	<b>19,770</b>

**Sub-Allotment VS Notice of Transfer of Cash Allocation**  
As of December 31, 2021

Program	Amount	NTCA No.	Date Release	Amount	Status	Balance
Operation of Health Facility Dev. Unit, DO No. 2021-0008 dated Jan. 21, 2020	350,000.00	#542	06/15/2021	350,000.00		-
MAIP - DO No. 2021-0011 dated Jan. 26, 2021	50,000,000.00	#40	02/05/2021	50,000,000.00		-
MAIP - DO No. 2021-0012 dated Jan. 26, 2021	500,000.00	#40	02/05/2021	500,000.00		-
MAIP - DO No. 2021-0013 dated Jan. 26, 2021	700,000.00	#064	02/11/2021	700,000.00		-
MAIP - DO No. 2021-0030 dated Feb. 5, 2021	500,000.00	#064	02/11/2021	500,000.00		-
Salaries & Benefits of HRH, DO No. 2021-0019 dated Jan. 29, 2021	1,543,828.80	#542	06/15/2021	43,828.80		-
		#543/544	06/15/2021	1,500,000.00		
Salaries & Benefits of HRH, DO No. 2021-0029 dated Feb. 3, 2021	583,803.20	#542/544	06/15/2021	583,803.20		-
Proc. of Medical Equipt. & Medical Transport under HFEP 2021, DO No. 2021-0017 dated Jan. 28, 2021	83,000,000.00	#1097	09/16/2021	23,942,999.00		57,306,504.12
		#1358	10/21/2021	820,285.72		
		#1387	10/28/2021	930,211.16		
MAIP - DO No. 2021-0031 dated Feb. 5, 2021	4,400,000.00	#064	02/11/2021	4,400,000.00		-
Implementation of Disaster Risk Reduction Management, DO No. 2021-0014 dated Jan. 26, 2021	900,000.00	#1397	11/02/2021	757.15		504,107.36
		#1478	11/15/2021	395,135.49		
MAIP - DO No. 2021-03-0048 dated Feb. 17, 2021	8,150,000.00	#544	06/15/2021	8,150,000.00		-
Development of Clinical Practice Guidelines for Thyroid Cancer, DO No. 2021-0063 dated Feb. 19, 2021	2,000,000.00	#1358	10/21/2021	30,000.00		1,960,000.00
		#1478	11/15/2021	10,000.00		
Salaries & Benefits of HRH, DO No. 2021-0076 dated March 1, 2021	2,335,212.80	#167	03/02/2021	2,335,212.80		-
Maint. & Other Oper. Expenses of the Off-Site	35,000,000.00	#240	03/12/2021	35,000,000.00		(4,758,132.16)

	Modular Hosp. (QI), DO No. 2021-0086 dated March 2, 2021		#1476	11/15/2021	3,511,129.03	
			# 1478	11/15/2021	1,247,003.13	
	Salaries & Benefits of HRH, DO No. 2021-0106 dated March 6, 2021	15,551,370.31	#543/544	06/15/2021	8,500,000.00	7,051,370.31
	Proc. of Covid-19 Drugs & Meds., DO No. 2021-0138 dated March 26, 2021	5,000,000.00	#1358	10/21/2021	1,782,000.00	3,143,997.50
			# 1478	11/15/2021	74,002.50	
	MAIP - DO No, 2021-0078 dated March 1, 2021	3,700,000.00	#542/544	06/15/2021	3,700,000.00	-
	MAIP - DO No, 2021-0081 dated March 2, 2021	500,000.00	#542/544	06/15/2021	500,000.00	-
	MAIP - DO No. 2021-03-0808 dated March 10, 2021	3,200,000.00	#247	03/18/2021	3,200,000.00	-
	MAIP - DO No, 2021-0124 dated March 19, 2021	100,000.00	#542/544	06/15/2021	100,000.00	-
	MAIP - DO No, 2021-0125 dated March 19, 2021	300,000.00	#542/544	06/15/2021	300,000.00	-
	MAIP - DO No, 2021-0123 dated March 20, 2021	300,000.00	#540	06/15/2021	300,000.00	-
	MAIP - DO No, 2021-0143 dated March 26, 2021	750,000.00	#540/544	06/15/2021	750,000.00	-
	MAIP - DO No, 2021-0145 dated March 31, 2021	1,500,000.00	#540/544	06/15/2021	1,500,000.00	-
	Maint. & Other Operating Expenses for covid-19 Response, DO No. 2021-0154 dated April 7, 2021	10,000,000.00	#541/544	06/15/2021	10,000,000.00	(1,449,301.25)
			#1397	11/02/2021	109,915.53	
			#1476	11/15/2021	1,339,385.72	
	Salaries & Benefits of HRH, DO No. 2021-0161 dated April 7, 2021	301,151.80	#540/544	06/15/2021	300,000.00	1,151.80
	MAIP - DO No, 2021-0224 dated April 28, 2021	5,000,000.00	#540/544	06/15/2021	5,000,000.00	-
	Provision of Medical Equip. To Temporary Treatment & Monitoring (Q.I.), DO No. 2021-0164 dated April 7, 2021	60,000,000.00	#1097	09/16/2021	2,645,240.00	56,961,768.43
			#1358	10/21/2021	67,408.57	
			#1397	11/02/2021	325,583.00	

2021-020	Selected DOH Hosp. Identified as Specialty Center for Cancer Care, DO No. 2021-0157 dated April 1, 2021	1,000,000.00	# 1478	11/15/2021	67,806.66		932,193.34
2021-021	MAIP - DO No, 2021-0213 dated April 21, 2021	2,150,000.00	#540	06/15/2021	2,150,000.00		-
2021-022	MAIP - DO No, 2021-0218 dated April 26, 2021	50,000.00	#861	07/26/2021	50,000.00		-
2021-023	MAIP - DO No, 2021-0231 dated April 29, 2021	300,000.00	#861	07/26/2021	300,000.00		-
2021-024	MAIP - DO No, 2021-0234 dated May 3, 2021	100,000.00	#861	07/26/2021	100,000.00		-
2021-025	Implementation of Various Health Program Activities for CY 2021, DO No. 2021-0146-A dated May 5, 2021	400,000.00				not yet requested	400,000.00
2021-026	Implementation of Inst. Research Proposals Related to Health Facility Dev. Operations & Mgt., DO No. 20321-0250 dated May 14, 2021	53,110.00				not yet requested	53,110.00
2021-027	Support the Operations, Response & Management of Covid-19, DO No. 2021-0272 dated May 25, 2021	5,000,000.00	#1358	10/21/2021	40,590.60		3,846,259.95
			#1387	10/28/2021	153,970.33		
			#1397	11/02/2021	911,445.28		
			# 1478	11/15/2021	47,733.84		
2021-028	MAIP - DO No, 2021-0270 dated May 25, 2021	7,000,000.00	#861	07/26/2021	7,000,000.00		-
2021-029	MAIP - DO No, 2021-0257 dated May 18, 2021	2,200,000.00	#861	07/26/2021	2,200,000.00		-
2021-030	MAIP - DO No, 2021-0278 dated May 31, 2021	871,985.00	#861	07/26/2021	871,985.00		-
2021-031	MAIP - DO No, 2021-0278 dated May 31, 2021	871,985.00	#861	07/26/2021	871,985.00		-
2021-032	MAIP - DO No, 2021-0285 dated June 1, 2021	5,000,000.00	#861	07/26/2021	5,000,000.00		-
2021-033	MAIP - DO No, 2021-0295 dated June 9, 2021	2,000,000.00	#861	07/26/2021	2,000,000.00		-

2021-0335	Special Risk Allowance, DO No. 2021-0335 dated June 25, 2021	63,163,636.36	#611	06/25/2021	63,163,636.36		-
2021-0335	Special Risk Allowance, DO No. 2021-0335 dated June 25, 2021	5,760,000.00	#611	06/25/2021	5,760,000.00		-
2021-0342	Benefits of Health Workers under Bayanihan Act II, DO No. 2021-0342 dated June 25, 2021	19,783,872.55	#673	06/08/2021	19,783,872.55		-
2021-0282	WAF - DO No. 2021-0282 dated June 1, 2021	2,055,585.00	#861	07/26/2021	2,055,585.00		-
2021-0308	WAF - DO No. 2021-0308 dated June 11, 2021	100,200,000.00	#559	06/18/2021	20,000,000.00		-
			#560	06/18/2021	20,000,000.00		-
			#561	06/18/2021	20,000,000.00		-
			#562	06/18/2021	20,000,000.00		-
			#563	06/18/2021	20,000,000.00		-
2021-0322	WAF - DO No. 2021-0322 dated June 23, 2021	500,000.00	#1097	09/16/2021	500,000.00		-
2021-0347	WAF - DO No. 2021-0347 dated June 25, 2021	2,200,000.00	#1097	09/16/2021	2,200,000.00		-
2021-0362	Payt. of Meals & Accommodation for the Bureau of fire Delegates at QI, DO No. 2021-0362 dated June 30, 2021	1,452,000.00				not yet requested	1,452,000.00
2021-0331	Salaries & Benefits of HRH Hired under Emergency Hiring in Response to Covid-19, DO No. 2021-0331 dated June 25, 2021	7,913,356.29	#1478	11/15/2021	6,934,316.02		979,040.27
2021-0321	Operations of Health Facility Development Unit, DO No. 2021-0321	350,000.00	#1478	11/15/2021	248,632.74		101,367.26
2021-0351	PBB 2018, DO No. 2021-0351 dated June 28, 2021	24,400,658.25	#835	07/16/2021	24,400,658.25		(4,041,077.10)
			#1397	11/02/2021	507,046.72		
			#1476	11/15/2021	1,013,724.01		
			#1478	11/15/2021	2,520,306.37		
2021-0403	Maint. & Other Operating Expenses of the Off-Site Modular Hosp. & Dorm. (Q.I.), DO No. 2021-0403 dated Aug. 4, 2021	30,000,000.00	#1358	10/21/2021	58,056.36		26,584,577.41
			#1387	10/28/2021	2,611,359.50		
			#1397	11/02/2021	45,308.88		
			#1478	11/15/2021	700,697.85		
2021-0275	Procurement of Covid-19 Medicines & Oxygen	8,000,000.00				not yet requested	8,000,000.00

	Supplies, DO No. 2021-0402 dated Aug. 4, 2021						
2021-08-2319	Operations of Health Facility Dev. Unit, DO No. 2021-0404 dated Aug. 4, 2021	132,025.60				not yet requested	132,025.60
2021-08-2323	MAIP - DO No. 2021-0408 dated Aug. 9, 2021	900,000.00	#1097	09/16/2021	900,000.00		-
2021-08-2345	MAIP - DO No. 2021-0407 dated Aug. 9, 2021	1,000,000.00	#1097	09/16/2021	1,000,000.00		-
2021-08-2491	Maint. & Other Operating Expenses for Covid-19 Response, DO No. 2021-0426 dated Aug. 23, 2021	10,000,000.00	#1358	10/21/2021	468,591.94		8,434,494.50
			#1387	10/28/2021	269,405.18		
			#1397	11/02/2021	264,987.68		
			#1478	01/15/2021	562,520.70		
2021-08-2525	Procurement of Covid-19 Oxygen Supplies, DO No. 2021-0431 dated Aug. 23, 2021	300,000.00				not yet requested	300,000.00
2021-08-2612	MAIP - DO No. 2021-0442 dated Aug. 26, 2021	7,117,038.50	#1097	09/16/2021	7,117,038.50		-
2021-08-2688	MAIP - DO No. 2021-0444 dated Sept. 1, 2021	763,214.00	#1097	09/16/2021	763,214.00		-
2021-08-2747	Salaries & Benefits of HRH hired in Covid-19 Licensed Laboratories, DO No. 2021-0461 dated Sept. 17, 2021	2,384,561.64				not yet requested	2,384,561.64
2021-08-2709	MAIP - DO No. 2021-0445 dated Sept. 1, 2021	174,230.50	#1097	09/16/2021	174,230.50		-
2021-08-2727	HP- Magna Carta Benefits for Public Health (HRH) under Covid-19 Special Risk allowance, DO No. 2021-0448 dated Sept. 7, 2021	170,625.00	#1017	09/07/2021	170,625.00		-
2021-08-2805	MAIP - DO No. 2021-0455 dated Sept. 10, 2021	1,000,000.00	#1097	09/16/2021	1,000,000.00		-
2021-08-2841	MAIP - DO No. 2021-0458 dated Sept. 14, 2021	5,000,000.00	#336	03/01/2022	5,000,000.00		-
2021-08-2889	MAIP - DO No. 2021-0463 dated Sept. 17, 2021	500,000.00	#336	03/01/2022	500,000.00		-

MAIP - DO No. 2021-0559 dated Dec. 2, 2021	35,000.00	# 336	03/01/2022	35,000.00	-
MAIP - DO No. 2021-0552 dated Nov. 25, 2021	800,000.00	# 336	03/01/2022	800,000.00	-
MAIP - DO No. 2021-0558 dated Dec. 2, 2021	3,780,076.76	# 336	03/01/2022	3,780,076.76	-
MAIP - DO No. 2021-0560 dated Dec. 2, 2021	500,000.00	# 336	03/01/2022	500,000.00	-
MAIP - DO No. 2021-0571 dated Dec. 9, 2021	5,000,000.00	#1919	12/28/2021	5,000,000.00	-
MAIP - DO No. 2021-0566 dated Dec. 9, 2021	200,000.00	# 336	03/01/2022	200,000.00	-
Payt. In Deficiency of CY 2021 PS, DO No. 2021- 0577 dated Dec. 13, 2021	4,457,516.00	# 1656	12/14/2021	4,457,516.00	-
MAIP - DO No. 2021-0593 dated Dec. 23, 2021	2,259,925.00	# 336	03/01/2022	2,259,925.00	-
	<b>775,353,066.79</b>			<b>581,478,603.33</b>	<b>193,874,463.46</b>